# Maryland Health Quality & Cost Council Disparities Workgroup

Final Report

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## Disparities Workgroup Charge

- The Workgroup shall develop <u>recommendations</u> for best practices, monitoring, and financial incentives for the <u>reduction of disparities</u> in the health care system.
- These disparities may include:
  - Workforce
  - Quality of care within an office or hospital setting
  - Access to care within a health plan or health care system
  - Understanding of care within a health care setting
  - Others as determined by the Committee



## **Targeted Outcomes and Supporting Data**

- For 14 <u>ambulatory care</u> measures used by AHRQ, all but one showed meaningfully worse Black rates than White rates.
  - Admission rates were as much as 4.5 times higher for Blacks for some conditions.
  - The percent of excess Black admissions due to disparity was as high as 78% for some conditions.
- The <u>highest</u> Black death rate was 1,211 deaths per 100,000 while the <u>lowest</u> Black death rate was 661 deaths per 100,000.
- The <u>highest</u> White death rate was 988 deaths per 100,000 while the <u>lowest</u> White death rate was 560 deaths per 100,000.



## **Targeted Health Disparities**

	Maryland Prevention Quality Indicators by Race and Ethnicity with Black % excess http://statesnapshots.ahrg.gov/snaps10/SnapsController?menuld=47&state=MD&action=disparities&level=80								
	Ambulatory Care Measures	Whites (Non- Hisp)	Blacks (Non- Hisp)	B/W Ratio	R a n k	B-W Differ	R a n k	Black % excess method 1	Black % excess method 2
	Respiratory Disease								
Asthma -{	Admissions for chronic obstructive pulmonary disease per 100,000 population, age 18 and over	190.8	179.19	0.94	14	-11.61	14	N/A	N/A
	Bacterial pneumonia admissions per 100,000 population, age 18 and over	260.11	355.93	1.37	10	95.82	7	26.9%	26.9%
	Pediatric asthma admissions per 100,000 population, ages 2-17 Asthma admissions per 100,000	95.98	294.09	3.06	3	198.11	3	67.4%	67.4%
	population, age 18 and over Asthma admissions per 100,000 population, age 65 and over	262.86	312.68 519.71	1.98	9	197.34 256.85		63.1% 49.4%	63.1% 49.4%
	Immunization-preventable influenza admissions per 100,000 population, age 65 and over	23.51	24.33	1.03	13	0.82	13	3.4%	3.4%
	Heart Disease								
<u>Heart</u> <u>Disease</u>	Admissions for hypertension per 100,000 population, age 18 and over	44.39	200.66	4.52	2	156.27	6	77.9%	77.9%
	Admissions for congestive heart failure per 100,000 population, age 18 and over	351.43	896.83	2.55	7	545.40	1	60.8%	60.8%
	Admissions for angina without procedure per 100,000 population, age 18 and over	47.82	65.07	1.36	11	17.25	11	26.5%	26.5%
	Diabetes							And Section	
<u>Diabetes</u>	Admissions for diabetes with short- term complications per 100,000 population, ages 6-17	20.56	22.25	1.08	12	1.69	12	7.6%	7.6%
	Admissions for diabetes with short- term complications per 100,000 population, age 18 and over	46.09	134.31	2.91	4	88.22	8	65.7%	65.7%
	Admissions for diabetes with long- term complications per 100,000 population, age 18 and over	101.61	291.09	2.86	5	189.48	5	65.1%	65.1%
	Admissions for uncontrolled diabetes without complications per 100,000 population, age 18 and over	10.09	46.72	4.63	1	36.63	10	78.4%	78.4%
	Lower extremity amputations among patients with diabetes per 100,000 population, age 18 and over	27.44	64.46	2.35	8	37.02	9	57.4%	57.4%



## **Health Intervention Targets**

- Poor health outcomes in general and poor minority health outcomes in particular, result in part from the following modifiable factors:
  - Health Care Factors
  - Community Factors
  - Individual Factors



### **Proposed Interventions**

- 1. Create Health Enterprise Zones (HEZ)
- 2. Create the "Maryland Health Innovation Prize"
- 3. Expand the scope of Maryland's current reimbursement incentives for quality, and make them race and ethnicity-specific



## Definition of the Health Enterprise Zone (HEZ)

- A Health Enterprise Zone (HEZ) is a geographic area in Maryland that is eligible for specific policy incentives and funding opportunities for both new and existing providers.
- HEZs will have <u>poor health outcomes</u> and/or <u>documented</u> <u>health disparities</u>
- All-group, Group-specific, and Racial/Ethnic Minority metrics in the Zone exceed the Statewide metrics
- Increased minority hospital admission and/or emergency department visit rates for <u>Asthma</u>, <u>Diabetes</u>, <u>Hypertension</u>, and other <u>Ambulatory Care Sensitive Conditions</u> (ACSC)



## **Expected Benefits of the HEZ**

- Increased <u>supply and diversity</u> of the local health care workforce, especially in primary care
- Increased use of community health workers
- Improved community leadership development
- Reduced racial and ethnic minority health disparities and improved minority health outcomes
- Reductions in <u>preventable hospital admission</u> and/or <u>emergency department visit</u> rates for Asthma, Diabetes, Hypertension, and other ACSCs



### Statute-based Incentives of the HEZ

- Statute-based incentives utilize policy-based financial incentives that are available to all eligible parties within HEZs.
  - Tax incentives (property and/or income and hiring credits)
  - Free or low rent use of city/county space for some term to set up or expand a practice
  - Funding and assistance with health information technology implementation
  - Loan assistance repayment programs for qualifying service in the HEZ
  - Funding and assistance with conversion to a <u>Patient Centered Medical</u> <u>Home</u> (PCMH)



#### **Contract-based Incentives of the HEZ**

- Contract-based interventions utilize a contract for services model to allocate funding to an HEZ that applies and is approved for funding.
  - Training and Deploying <u>Community Health Workers</u>
  - Providing financial assistance to providers for language interpretation services
  - Providing Cultural, Interpretation, and Health Literacy <u>training to</u> <u>health care providers</u>
  - Developing and supporting a <u>Community Coalition</u> and providing <u>leadership training</u>



#### **HEZ Assessment Benchmarks**

- Number of persons newly enrolled in health insurance
- Number of persons <u>receiving particular health services</u> (e.g. screening, treatment)
- Number <u>new providers</u> added to the HEZ
- Provider workforce diversity in the HEZ
- ACSC <u>hospitalization and emergency department visit rates</u> in the HEZ
- Healthcare Effectiveness Data and Information Set (HEDIS) measures



### **Maryland Health Innovation Prize (I-Prize)**

- A <u>financial reward</u> and <u>public recognition</u> for an individual, group, organization, or coalition to acknowledge <u>innovative</u> <u>health interventions</u>.
- Model innovations can develop from <u>outside the health care</u> <u>system</u> that could have increased potential for resolving persistent health care delivery challenges.
- These prizes will be awarded for proven interventions that address both wide-ranging health disparities as well as those which may be unique to a particular community.



### **Expected Benefits of the I-Prize**

- Innovations in community health and public health
- Innovations from the non-health sector
- Innovations from youth and young adults
- Improved <u>health status</u> in local minority communities
- Societal sectors outside of health care delivery could bring resources, value added, and partners whose collaboration addresses causal factors outside the health system.
- Reduced racial and ethnic minority health disparities and improved minority health outcomes



## Implementation of the I-Prize

- An <u>Accountable Organization</u> needs to be identified or established to administer the Prize. This organization would be responsible for:
  - Engaging industries, businesses, and health delivery systems to participate in <u>building "The Purse"</u>
  - Defining the <u>eligibility criteria</u> for the Prize
  - Defining the <u>criteria for ranking and selection</u> among applicants
  - Reviewing materials submitted in support of nominees
  - Determining the periodic <u>winner</u> of the Prize
  - Disbursing funds to the Prize winners



## **CURRENT** Tracking of Performance Incentive Data

- Health care <u>performance data</u> are or will be <u>analyzed and</u> <u>incentive payments made</u> (or potentially penalties assessed) to hospitals or providers <u>based on the results</u>.
  - Hospital Care Incentives (Health Services Cost Review Commission)
    - Quality Based Reimbursement
    - Maryland Hospital Acquired Conditions (MHAC)
    - Maryland Hospital Preventable Readmissions (MHPR)
    - Admission-Readmission Revenue (ARR) Hospital Payment Constraint Program
  - Primary Care Incentives (Maryland Health Care Commission)
    - Shared Savings Incentive in the Patient Centered Medical Home Program



## PROPOSED Racial & Ethnic Tracking of Performance Incentive Data

- Implementation of racial/ethnic performance data tracking will require legislation directing the HSCRC and the MHCC to include racial and ethnic data as part of their data collection.
- As an alternative, the MHCC and HSCRC could establish a process and timeline to:
  - Study the feasibility of including racial/ethnic performance data tracking in quality incentive programs
  - Report data by race and ethnicity where feasible to the General Assembly by the 2013 session
  - Explain the limitations where data cannot be reported by race and ethnicity and describe necessary changes to overcome those limitations.



## **Expected Benefits of Racial & Ethnic Performance Data Tracking**

- Improvement in minority health care quality
- Reduced racial and ethnic minority health disparities and improved minority health outcomes
- Reductions in <u>preventable hospital admission</u> and/or <u>emergency department visit rates</u> for Asthma, Diabetes, Hypertension, and other ACSCs
- Health care cost savings to private and public payers



## **Next Steps**

- Health Quality and Cost Council reviews and endorses the Disparities Workgroup Report
- Approved report is submitted to the Governor as part of the Health Quality and Cost Council Annual Report
- Implementation of strategies via legislation or study



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